Climate Risk and the Fossil Fuel Industry

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1

Key points

- Burning fossil fuel is responsible for 2/3 of human GHG emissions
- The same fuels provide the financial underpinning of resource-rich countries and world's largest firms
- Action on climate means danger for the fossil fuel business
- What are the risks?
- How are they distributed?



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What they say

Leave two-thirds of fossil fuels in the ground



"... take swift and unified action on climate."



Types of risk that could affect the fossil fuel industry: 4 main categories

- **Policy risk**: Government policies, regulations, and pledges that reduce carbon emissions; or that support competing technology
- **Demand risk**: Decline in fossil fuel demand due to climate
- **Divestment risk**: Shareholder activism or investor avoidance of fossil fuel shares
- **Competition risk**: Rivalry for market share among producers seeking to monetize reserves before they are rendered unburnable; competition between fossil and non-carbon sources of energy

Policy Risk

Government-imposed restrictions on fossil fuels, such as:

- Paris INDCs (Obama's pledge to cut CO2 emissions by 28%)
- Carbon pricing or cap-and-trade schemes (EU ETS, BC carbon tax)
- Fracking bans (NY, France, Germany, etc)
- Gov't encouragement (subsidies) for non-fossil substitutes
 EV incentives, efficiency standards
- Future: "Climate club" blocs could impose duties on imports from "free riding" countries





Demand Risk

Coming "peak demand" point for fossil fuels

- Maturing economies, retiring capital equipment, improvements in non-carbon substitutes
- Coal: Demand may have already peaked
 But: Coal still competitive on cost and simplicity
- Gas: The "bridge" to decarbonization as coal substitute
 - Divestment campaigns ignore it
 - Long-term growth story, surpassing coal in US now, globally 2030
 - But: Plenty of substitutes for gas
- Alt story: BNEF fossil generation peaks in 2025, chased out by cheap renewables and battery storage
- Oil: Peak between 2025-50
 - No viable substitutes

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Carbon emitted relative to energy output



Carbon dioxide factors by fuel (EIA 2016)

Divestment Risk

- Pension funds, religious organizations, city governments, universities are selling off coal and oil co. shares, based on:
 - Ethical concerns: Companies profiting while damaging the climate
 - Financial concerns: Risk of stranded reserves
- Divestment *could* reduce funding availability and raise business costs.
 - One paper finds a 2.5% reduction in coal demand by 2030 as a result
 - Activist shareholder resolutions
- Investor tools/products that reduce carbon risk in portfolios
 - Bloomberg's Carbon Risk Valuation Tool
 - FFI "fossil free indexes"





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9

Divestment Risk II

- Insurance risk: Insurers have financial stake in successful climate progress
 - Some are divesting : AXA shift coal assets into "green" assets
- Lending risk: Big banks refuse to lend to coal
 - Citigroup "risk review" for oil sands loans
- Asset risk aka "carbon bubble"
 - Market caps exaggerated because firms will be prevented from producing booked reserves
 - NOCs are exempt from valuation issues, but risk stranded reserves
- McGlade & Ekins stranded resources in 2° scenario:
 - COAL: 80% unburnable; worth \$60 trillion
 - GAS: 50% unburnable; \$23 trillion
 - OIL: 33% unburnable; \$30 trillion

Competition Risk

- Intensified competition in the energy sector, including on carbon content
 - Green Paradox could incentivize short-term production
 - Carbon restrictions that intensify over time make fossil fuel more attractive now
- Inter-fuel competition for transport market?
- EVs have three factors holding them back: Battery cost, charging time, electric grid that has not yet decarbonized
 EVs need government incentives to replace ICE vehicles
- IOCs vs NOCs: NOCs dominate production (90%) and reserves (97%)
 - IOCs are subject to policy risk, divestment risk
 - NOCs are exposed to "carbon clubs" and face greater chance of stranded assets

Conclusion

- Sector responsible for 68% of GHG will come under pressure
- Risks increase as climate progress increases
- Without a technical breakthrough, it's a zero-sum game
 - Paris commitments conflict with exploration and booking of reserves
- Cos. can "future proof" business models to reduce exposure

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- Some may change strategic direction
- The biggest risk of all is that climate actions may fail



DARTMENT OF DEFENSE D14 CLIMATE CHANGE DAPTATION ROADMAP



PREPARING FOR THE EFFECTS OF CLIMATE CHANGE – A STRATEGY FOR CALIFORNIA









Thank you!

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